### Appendix E

### **Survey Instrument**

April 10, 2002

#### Dear staff member:

During the past year I have been studying the schools involved in the team-based variable pay pilot project. In order to get information from all staff members involved in the project I have developed a short survey that I would like you to complete. Your opinions are very important to me and to this study.

The primary objective of this survey is to gather information on what teachers and support staff personnel believe about the Team-Based Variable Pay Pilot project recently implemented in your school. All participants in the pilot programs are encouraged to contribute by completing this short survey and returning it in the enclosed stamped envelope.

Information from the survey will:

- Highlight the concerns and benefits of school staff members about Team-Based Variable Pay;
- Examine the key motivational elements of school implementations;
- Inform legislators, Department of Education staff, and others interested in the quality of Iowa teachers and schools about your experience with team-based variable pay.

If you have questions about the survey or need another copy, please contact me, Dianne Chadwick (515-281-3718 or dianne.chadwick@ed.state.ia.us). Thank you for your help.

Sincerely,

Dianne Chadwick, Ed.D. Administrative Consultant for Student Assessment (Teacher Quality) Grimes State Office Building Des Moines, IA 50319-0146

# TEAM-BASED VARIABLE PAY PILOT PARTICIPANT QUESTIONNAIRE

Rate your agreement on each item as 1 (disagree), 2 (somewhat disagree), 3 (somewhat agree) or 4 (agree) by circling the appropriate number.

# Disagree

Agree

Agree	•			
1. The size of the bonus I could receive is fair.	1	2	3	4
2. It is fair for teachers who increase student achievement to receive	1	2	3	4
bonuses.				
3. Only teachers should be included in the bonus program.	1	2	3	4
4. Our school has less chance of achieving its goals than others because of	1	2	3	4
our student population.				
5. I receive personal satisfaction from meeting goals.	1	2	3	4
6. Some teachers who do not deserve it will receive bonuses.	1	2	3	4
7. It is appropriate for support staff to receive bonuses.	1	2	3	4
8. I value the recognition I can receive for achieving our goals.	1	2	3	4
9. I believe that if I work hard my students will meet our student	1	2	3	4
achievement goals.				
10. I receive personal satisfaction from my students improved	1	2	3	4
performance.				
11. A goal for team-based variable pay is to reward accomplishments in	1	2	3	4
teaching.				
12. I will be distressed if my students do not improve.	1	2	3	4
13. I am satisfied with my job.	1	2	3	4
14. The possibility of earning a bonus itself motivates me to improve	1	2	3	4
student achievement.				
15. Parents and community members are supportive of my teaching efforts.	1	2	3	4
16. Meeting student achievement goals is a source of professional pride.	1	2	3	4
17. There has been adequate communication to staff about the bonus	1	2	3	4
process and program.				
18. The principal works with us to achieve our accountability goals.	1	2	3	4
19. The principal is supportive of my teaching efforts.	1	2	3	4
20. I have a high likelihood of receiving a bonus.	1	2	3	4
21. I am satisfied with my salary.	1	2	3	4
22. A \$1000 bonus is desirable.	1	2	3	4
23. If the bonus were increased to \$3000 my motivation to meet our	1	2	3	4
school's goals would greatly increase.				
24. There will be no penalty for schools who do not meet their objectives	1	2	3	4
as a result of team-based variable pay.				
25. The team-based variable pay pilot has led to a greater focus on	1	2	3	4
achievement in my school.				
26. Our school's student achievement goals are specific.	1	2	3	4
27. The student achievement goals provide strong focus for our work.	1	2	3	4
28. Our school's student achievement goals are attainable.	1	2	3	4
20. Our school's student demovement goals are attainable.	-		_	

# Disagree

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30. I have the teaching skills needed to improve student achievement. 1 2 3 4
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52.	School:								
53.	Current	position	(circle):	certified	classroom	teacher	other	certified	staff
nor	ncertified sta	aff							

Demographic information:

54. Years of experience in education: \_\_\_\_\_ 55. Years of experience in this building:

56. Highest level of education completed (circle): Did not finish HS HS Graduate Some college BA or BS MA or MS Beyond a master's degree

57. Age group (circle): 19 or younger 20 to 29 30 to 39 40 to 49 50 to 59 60 or older

Thank you for taking time to complete this survey. What other comments would you like to make about Team-based Variable Pay (add additional sheets as necessary)?